

# INTER•CONTINENTAL HOTELS

100 PARAGON DRIVE • MONTVALE, NEW JERSEY 07645 • U.S.A. • TELEPHONE: (201) 307-3300

Rita St.Clair, President  
Rita St.Clair Associates  
1009 North Charles St.  
Baltimore, Maryland 21201

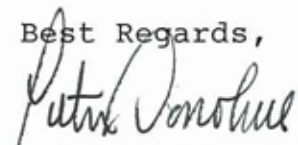
Dear Rita,

This is a letter to thank you for your recent involvement in our attempt to re-start improvements to our Inter-continental Hotel miami. Your presentation was splendid and you spoke most forthrightly. Thank you for that. The project, however, has again been placed on hold.

Rita, this recent opportunity for us to visit the Miami property has pointed up to me, the value of your design expertise in the original phase of that project. As you may remember, the hotel, as we found it in 1986 was suffering from low occupancy and a general lack of activity. Your assignment, to bring life to the hotel through design has certainly been successful. Occupancy is now up in the 90% category and as we observed, the public areas are now alive with activity.

This all points to the value of selecting the most appropriate designer for a project and then listening to their advice. Your creative skill and life experience, not to mention verve was a big factor in the success of the Hotel Inter-continental Miami.

Best Regards,

  
Peter Donohue  
Director of  
Interior Design